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..... **on**
School
.....
Restructuring

BY ARTHUR K. ELLIS
AND JEFFREY T. FOUTS



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Research On School Restructuring

Dennis Nielsen



Research On School Restructuring:

Research on School Restructuring Arthur K. Ellis, Jeffrey T. Fouts, 1994 First published in 1995 Routledge is an imprint of Taylor Francis an informa company *Restructuring in the Classroom* Richard F. Elmore, Penelope L. Peterson, Sarah J. McCarthey, 1996-03-15 Restructuring in the Classroom goes into the classrooms of three elementary schools to take a detailed look at how teachers responded to changes in structure in their schools The authors interviewed principals teachers parents support staff and district personnel to produce in depth case studies of schools at various stages of restructuring showing what the school had done to change its structure and how those changes had occurred Selecting four teachers in each school for closer observation and discussion the authors reveal how those teachers responded to the changes around them in their day to day practice in the classroom They show for example how teaching practice is or is not affected by changes in the way students are grouped for learning in the way teachers relate to groups of students and to each other and in the way time is allocated to subject matter **Improving Low-performing Schools** Caitlin Scott, Center on Education Policy (Washington, D.C.), 2009 **Restructuring Intentions** Patrick J. W. McGinty, 2005 **Restructuring Schooling** Joseph Murphy, Philip Hallinger, 1993-03-16 Make good decisions about your own restructuring effort by seeing what has and what hasn't worked in other schools **Getting Ready for the Test** Todd Sloan Cherner, 2012 As debates about how to reauthorize the Elementary and Secondary Education Act ESEA continue educational stakeholders need to consider the impact that No Child Left Behind's NCLB accountability policies put on teachers working in low performing schools Specifically schools that annually struggle to achieve adequate yearly progress based on student test scores are narrowing the curriculum they offer students down to only teaching testable skills Crocco Darling Hammond 2007 Smith Kovacs 2011 Moreover I identified six different ways my participants were impacted by the school's restructuring and created a term for each The terms I developed include turnaround producing results threats student behavior top down decision making and sustained and unsustained reforms efforts I then closed by discussing each term and how it relates back to my participants experiences Staff Collaboration in the School Restructuring Process Elsa Vecino Suarez, 1997 **High School Restructuring** Gordon Cawelti, 1994 *School Restructuring and Student Achievement in Washington State*, 1999 *Restructuring the Research, Evaluation, and Analysis Functions of the Chicago Public Schools* National Advisory Panel on Restructuring the Research, Evaluation, and Analysis Functions of the Chicago Public Schools, Consortium on Chicago School Research, 1995 *School Restructuring* Dawn Marie Barnes Hamel, 1998 **High School Restructuring and Renewal** Ruth Elizabeth Vail, 2012 This study examined the perspectives of central office personnel principals and teachers involved in the school transformation process This study was guided by the two main questions a What strategies structural and instructional do high school principals implement to lead a successful turnaround of a school and b Which strategies seem to be perceived as most effective by principals teachers and superintendents when measured by multiple school effectiveness

indicators A qualitative case study design was used in an in depth comparative inquiry of two high schools which met the criteria of turnaround schools Data collected were inclusive of interviews documentations and historical artifacts to provide insights into the school planning and decision making process In addition the role of the principal and its impact in the selection and implementation of specific strategies were investigated and analyzed against a research based conceptual framework developed by the researcher exploring the following components a Principal s Leadership Role b Structural Integration Practices and c Instructional Integration Practices A three fold investigation was conducted to gain a deeper understanding of schools undergoing restructuring This three fold investigation was designed to a Review and summarize extant research related to high school restructuring models that relate to school turnaround b Collect research findings that identify effective instructional and administrative leadership practices adopted by principals to accomplish a successful school turnaround and c Conduct a comparative study of two Texas urban high schools that experienced school turnaround This research study revealed that a principal s leadership role in effectively implementing strategies has a great impact on the school transformation and renewal process of school turnaround In addition the perceptions of central office staff and teachers principals structural and instructional practices chosen by schools demonstrated the utilization of specific strategies school leaders may adopt to ensure a successful turnaround

Perceptions of Teachers in Their First Year of School Restructuring Sharon Moser,2010 ABSTRACT The 2007 2008 school year marked the first year Florida s Title I schools that did not made Adequate Yearly Progress AYP for five consecutive years entered into restructuring as mandated by the No Child Left Behind Act of 2001 My study examines the perceptions of teachers entering into their first year of school restructuring due to failure to achieve AYP Four research questions guided my inquiry What are the perceptions of teachers regarding their school s failure to make Adequate Yearly Progress What are the understandings of teachers regarding the restructuring process What are the perceptions of teachers regarding the restructuring process In what ways have their perceptions of the restructuring process changed their reading instruction The purpose of this study is to gain insight into teachers perceptions of AYP and its restructuring consequences I applied grounded theory ethnography as a research tool and critical discourse analysis as a research tool to this organizational case study Twelve teachers from Star Elementary School a rural Title I elementary school served as participants I collected data using field notes semi structured interviews and surveys I collected data for a total of 148 25 hours over a period of 31 days at Star Elementary School My analysis of the data revealed while teachers placed blame on students parents and policy makers they also looked inwardly to their own shortfalls and contributions to AYP failure Teachers understood the specific consequences related to AYP failure and demonstrated an understanding of data analysis of their student state test scores Teachers did not demonstrate an understanding that NCLB 2001 allows for teachers to be part of the decision making process regarding curriculum and instruction at their school Teachers also reported decreased authority and autonomy due to Star s failure to make AYP My

research supports the Restructuring Inverse Impact Theory consequences of NCLB s 2001 reform mandates intended to enhance student achievement may negatively impact that achievement due to the undermining of teacher efficacy

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